

# Exploring The Drivers Of Mobile Based Peer To Peer Lending Application Service Quality In Indonesia

<sup>1</sup>Reza Ghazali,  
<sup>2</sup>Jony Oktavian Haryanto,  
<sup>3</sup>Wiranto herry Utomo  
<sup>4</sup>Adhi Setyo Santoso,  
<sup>5</sup>Rendika Nugraha,  
*President University*  
Cikarang, Indonesia  
<sup>4</sup>adhi.setyo@president.ac.id

<sup>6</sup>Banguning Asgha  
*Podomoro University*  
Jakarta, Indonesia  
banguning.asgha@podomoroun  
iversity.ac.id

**Abstract**—The purpose of this study is to examine the drivers of peer to peer lending mobile application and to identify the significant driver of user satisfaction. The author employed critical incident technique to reveal the drivers of peer-to-peer lending mobile application service quality, sentiment analysis to identify significant drivers of user's satisfaction/dissatisfaction, and semi structured interview as triangulation to gain more insight of perceptions and understanding. The analysis obtained a total of 47 components node that identified as 15 drivers of peer-to-peer lending mobile application service quality. This research discovers responsiveness as most significant factors that impact user satisfaction, while information as the most significant factor for user dissatisfaction. Furthermore, peer-to-peer lending platforms company or new Financial Technology start-ups that intend to enter digital peer-to-peer lending market through mobile application may use 15 drivers service quality that identified from this research which taken directly from user perspectives incident.

**Keywords**— peer-to-peer (P2P) lending, platform, mobile application, service quality, user sentiment analysis.

## I. INTRODUCTION

Banking industry is in the new era as technology has disrupted traditional practices, banks also face the rise of start-up company that offer technology-based financial service or known as financial technology [1]. Strong growth of financial technology company in Indonesia indicated by its financing portfolio that increased 38.23 percent in the amount of 3.54 trillion rupiah as of February 2018 compared to previous year [2]. As of the specialization of financial technology in Indonesia, Indonesian Financial Services Authority (OJK) stated that payment system with 39% and loan services with 32% from total financial technology company in Indonesia are dominant player in financial technology [3]. Fintech Indonesia association (Aftech) stated that peer-to-peer lending technology is growing faster than others due to increaseing number of financing disbursed from 200 billion rupiah in 2016 to 2.5 trillion by the end of 2017. At the same time, by percentage, the number of financial technology in payment system is reduced [4].

Furthermore, it is important for peer-to-peer lending platforms company to deliver outstanding service quality perceived by cutomers and specific components of each drivers in order to sustain in the competition. As many previous studies approved that service quality drivers significantly positive influence customer satisfaction, which turn to significant positive impacts for customer loyalty [5]. Meanwhile, previous study regarding peer-to-peer lending focused on loan performance and borrowers or lenders behavior on decision making [6].

## II. LITERATURE REVIEW

### A. Peer-to-Peer Lending Related Work

Peer-to-peer lending is still considered young as a field of research [7], however there has been substantial research study addressing P2P lending examining funding or loan performance. One study concerns about default monthly dynamic probability predictions, suggested that ensemble mixture random forest (EMRF) had better performance compared to standard mixed care models, proportional cox hazard models and logistic regression [8]. Another study based on credit performance shows that it is unpredictable based on the amount of communication the borrower lenders [9]. This study shows that the borrower's response is positively related to the success of the loan, although only comment help reduce the final interest rate.

A study investigates that descriptions of small business loans can be used to predict likelihood for a loan that will be funded [10]. An experimental result showed that the area under annualized rate of return (ARR) curve is not long enough metric in evaluating the model from a profit perspective [11]. Furthermore, there is a research suggests that peer-to-peer landing is currently not a fully efficient market, which means data mining techniques can identify the most profitable loans. Based on the analyzed sample, it is found that lenders who chose loans by applying a profit rating system using multivariate regression outweighed the results obtained using traditional credit scoring systems, based on logistic regression [12].

### B. Electronic and Mobile Service Quality

There are many studies that address service quality management issue over decades [13]. Researchers approved that service quality drivers significantly give positive influence on customer satisfaction, which changed into a significant positive impact on customer loyalty [14]. In Electronic commerce, service quality recognized as an important aspect to be measured and has several drivers such as ease of use, appearance, relevance, structure, and layout in order to increase click rate, adhesiveness, and customer retention. Meanwhile, the active drivers consist of efficiency, reliability, support, incentives, security, and communication [15]. Another study revealed that reliability is the most important driver followed by assurance [16]. Further study by another researcher proposed ten drivers scale in measuring electronic service (e-service) which are personalization, reliability, responsiveness, fulfillment, security, website design, trust and experience from the customer's perspective information, and empathy from the e-service provider's perspective [17]. There are also four drivers that discovered in other study regarding customer behaviour of online shopping which are privacy, system availability, fulfillment, and efficiency [18].

Study in 2013 shows that service quality has significant effect on customer satisfaction [19]. Meanwhile, study in 2017 confirm that Information system and service quality affects user satisfaction positively[20]. E- Service quality development continues with more focused studies about mobile service quality. Research in 2013 attempted to explore behavior transition of US cellular service customers and find that the quality of mobile services (m-SERVQUAL) is a significant barrier for customer's intention to move to another provider [21]. Another study that focuses on mobile service quality developed a scale for mobile service quality considering mobile device particularly phones and determined drivers of mobile service quality and its significant to the customer satisfaction. Result of that study are five drivers considered as mobile service quality which are ease of use, availability, perceived risk, entertainment service, and compatibility of mobile devices, thus have significant positive impact on customer satisfaction [22].

Drivers of mobile banking service were examined by the study in 2016 that reveals seventeen drivers of mobile banking service quality which are m-banking application quality (accuracy, content, responsiveness, aesthetics, ease of use, security, mobile convenience, and diverse mobile application service features) and m-banking customer service quality (access, communication, credibility, reliability, responsiveness, continuous improvement, competence, and understanding the customer) [23].

### C. Peer-to-Peer Lending Service Quality

Study in 2016 revealed the comparative characteristics of P2P lending and Bank lending by several criteria such as; access, information, ease of use, cost, risk, and flexibility [24]. Another study in 2016 revealed competitive advantage of P2P lending platform over the banks which are: the provision of credit to some categories of borrowers unable to access lending from bank, the perception of P2P lending

is more responsible and greater social value than banks, the technical innovation improving of the quality and speed of service to both lenders or borrowers, and the better offer rates of return than banks deposit together with relatively low fees for borrowers [25].

A study regarding trust of lenders in an online P2P lending platform found that service quality, structural assurance, and information quality, reputation, and awareness are significantly affected trust lenders. Perceived awareness, reputation and risk significantly affect the lender's trust in the borrower and the intention to lend. Trust has a positive effect on lenders' lenders to borrowers. Awareness, reputation, perceived risk, trust in the platform and trust of borrowers can directly impact the intention of the lender [26].

In the other hand, many studies conclude that P2P lending is riskier for provider than traditional banking lending. Study that conducted in 2017 found that there are still some risk gaps in peer to peer loan services that still need to be improved, especially at the risk of default, the risk of hacker attacks, fraud risk, and the risk of misuse of client data [27].

## III. METHOD

The design chosen for this study was qualitative method. Focusing on the exploratory qualitative research that allowed the study to incorporate peer-to-peer lending user's perception. The qualitative method selected to explore the drivers of peer-to-peer lending mobile application service quality and its significant driver that drive user's satisfaction/dissatisfaction.

### A. Critical Incident Technique (CIT)

In finding the drivers of P2P quality lending services as perceived by users of mobile applications, this study used CIT [28]. Flanagan defines CIT as a series of procedures that collect data from direct observation of human behavior in solving practical problems. This method often used in market research that investigates the sources of satisfaction and dissatisfaction in service meetings [29]. This method also widely used in organizational development to identify organizational problem [30]. Data collected using CIT are from customer's perspective, thus make it the data provides rich perception and feeling because of customer actual shares; CIT provides relevant, undeniable, and concrete information for organizations or others relevant [31].

Author identified all Indonesian P2P lending mobile apps companies that already supervised by Financial Services Authority and available on Google Play store. Author found there were 18 P2P mobile apps which are *Cicil*, *Crowdo*, *Danamas*, *IGrow World*, *Indodana*, *Investree*, *Karapoto*, *Kimo*, *Klik ACC*, *Koinworks*, *Kredivo*, *Modalku*, *Pinjam Uang*, *Rupiah Plus*, *Tunai Kita*, *Tunaiku*, *Uang Teman*, and *Win Win*, which accessed from Google Play application on May 19, 2018 by author.

Data collection of comments results in total of 1129 individual comments on latest update version of apps only. To get appropriate data, the author selected comment that has content, customer's point of view and have sufficient detail ("the customer service really kind and nice", "lack of

information regarding the apps!” it’s simple and really fast response”, etc.). The authors then exclude unqualified reports such as promotion and comment that significantly doesn’t have clear content (“awesome!” “I love it!” “Great app” etc.). After deleting the unqualified comments, 753 critical incident remains.

### B. Sentiment Analysis

Sentiment analysis aims to extract, quantify systematically emotions or opinion from text analysis, natural language processing, computational linguistics, or biometrics. Many previous researches discover customer satisfaction with sentiment analysis. This study utilized P2P lending mobile apps user reviews posted on the Google Play store apps rating comment box. The reviews that picked have had sentiment of satisfying or dissatisfying experience. The shares of satisfying/dissatisfying P2P lending apps experiences commented on the apps rating could serve as critical incidents reported by P2P lending mobile apps users. Data for sentiment analysis used 753 critical incidents from Google Play reviews. Author use N-Vivo 12 tools to generate comments that indicate positive or negative sentiments and collected 556 sentiments.

### *C. Semi-Structured Interview*

Target participants in this study are persons that have experienced using peer to peer lending mobile application and have satisfaction/dissatisfaction story. Author selected 10 participants and interviewed by two semi-structured open-ended interview questions. Six-ten interview participants recommended for qualitative sample size.

#### *D. Data Analysis*

Selected 753 critical incidents were imported into QSR International N-Vivo 12 to be analyzed. All critical incident comments contents were used to create an aggregate node. Nodes are collection of any references or related materials for coding in orders to identify idea and emerging patterns. Author used of N-Vivo 12 tools conducted data coding. Author using Auto Code in Coding Bar to get node recommendation, this enabled the critical incident contents to be coded at existing nodes. Word Frequency Query help authors to code easier and easily identify the main driver of user comments. Also, matrix coding query that creates a matrix of nodes based on search criteria used to determine the number of times theme used by users from each P2P lending apps.

#### IV. RESULTS AND DISCUSSION

#### *A. Demographic Information*

290 comments out 753 critical incidents were coming from Kredivo P2P Lending platform. Critical incident that used are dominant from peer to peer lending apps that already been installed by over 1 million users with 447 number of comments. While (Fig. 1) shows the number of comments based on P2P lending apps content rating in Google Play store.

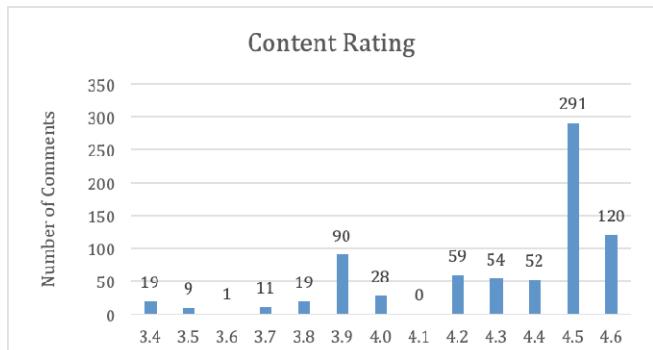


Fig 1. Peer-to-peer lending apps number of comments by rating

Total 291 comments are from P2P lending apps that has content rating of 4.5. Demographic information of interview participants refers to (Table I).

TABLE I. INTERVIEW PARTICIPANT'S PROFILE

No	Age	P2P Lending Apps	Purpose of Loan
1	24	Rupiah Plus	Medication
2	22	Cicil.co.id	Buy Physical Product
3	26	Kredivo	Buy Physical Product
4	26	Uang Teman	Business loan capital
5	22	Akulaku	Buy Physical Product
6	25	Dana Indonesia	Business loan capital
7	28	Tuna Kita	Extra business loan capital
8	26	Kredivo	Buy Physical Product
9	21	Cicil.co.id	Buy Physical Product and education loan
10	50	Tangbull	Buy Physical Product

### *B. Drivers of Peer to Peer Lending Service Quality*

In order to generate nodes and identify drivers of P2P lending service quality, authors using N-Vivo 12 Word Frequency Query tools. The results visualize as word cloud to make us look easier (Fig. 2).



Fig 2. Word frequency word cloud

Word frequency query and auto-code tools help author to generate nodes for coding. A total of 113 single-spaced pages of critical incidents original data generated 47 nodes utilizing N-Vivo 12.

These all nodes further categorized into 15 drivers evaluating peer to peer lending mobile application service quality which are responsiveness, diverse apps features, ease of use, information, user incentives, accuracy, access, account, apps performance, competence, reliability, attitude, credibility, merchant problems, and privacy.

### C. Peer To Peer Lending Service Quality Drivers And Satisfaction/Dissatisfaction

The total frequency satisfying and dissatisfying from 15 drivers of P2P lending service quality was 556. Evidently, total of satisfying sentiment (323) greater than dissatisfying sentiment (233). It indicates that Indonesian peer to peer lending users tend to share their satisfying moment using the application rather than dissatisfying one. The most five drivers that frequently mentioned when combining satisfying and dissatisfying sentiment are responsiveness, diverse apps features, ease of use, information, and user incentives. Of all most frequent drivers, apparently again responsiveness becoming highest driver to be most influential for both of satisfying and dissatisfying sentiment with total of 18.52% (103). Second highest mentioned is information (75), showing the rejected information problems are really influence sentiment significantly. Followed by diverse apps features (65) followed by user incentives (53). Finally ease of use (48) as seen in Table II

TABLE II. SENTIMENT ANALYYSIS FREQUENCY

Dimensions	A: Positive Satisfier n %	B: Negative Dissatisfier n %	Total n %
Access	9 2.78	15 6.43	24 4.31
Account	9 2.78	17 7.29	26 4.67
Accuracy	3 0.92	31 13.30	34 6.11
Apps Performance	3 0.92	15 6.43	18 3.23
Attitude	11 3.40	12 5.15	23 4.13
Competence	20 6.19	4 1.71	24 4.31
Credibility	5 1.54	9 3.86	14 2.51
Diverse apps features	48 14.86	17 7.29	65 11.69
Ease of use	38 11.76	10 4.29	48 8.63
Information	19 5.88	56 24.03	75 13.48
Merchant problems	6 1.85	3 1.28	9 1.61
Privacy	2 0.61	5 2.14	7 1.25
Reliability	16 4.95	17 7.29	33 5.93
Responsiveness	84 26.00	19 8.15	103 18.52
User incentives	50 15.47	3 1.28	53 9.53
Total	323 100.00	233 100.00	556 100.00
Notes:	n, number	%, percentage	

The most frequent driver sentiment factors appeared as main drivers of P2P lending service quality, but with different order. In terms of peer to peer lending user satisfaction, again responsiveness driver becoming most frequent mentioned, then user incentives, followed by diverse apps features, ease of use, and competence. Competence appeared as satisfier sentiment rather than information driver indicates that problem solving answer of apps has more satisfaction result. Besides that, it turns out that information identified as the most frequent mentioned source of dissatisfier sentiment, then followed by accuracy, responsiveness, and surprisingly account, diverse apps features, also reliability has the same frequent of dissatisfy or negative sentiment mentioned. The findings from interview also referred to responsiveness as significant satisfier driver while information as dissatisfier driver of peer to peer lending mobile application service quality.

This finding shows that two P2P lending application service quality drivers which are responsiveness and diverse

apps features, seems have the intense impacts depending on their performance to the level of user satisfaction also dissatisfaction. The result indicates that the most crucial aspects of peer to peer lending apps user satisfaction to be maintained is on the responsiveness performance while the crucial aspects that bring dissatisfaction of users to be evaluated is information. The interesting result is the percentage of privacy driver. Privacy driver has lowest frequent presented on both of service quality driver and satisfying/dissatisfying sentiment. Privacy attributes point out that P2P lending application users does not really pay attention the importance of privacy security on P2P lending application experience.

## V. CONCLUSION

### A. Theoretical Implications

Users direct sharing in term of using peer to peer lending mobile apps perceived service quality is one of the major factors that can help P2P lending platform maintain or evaluating their application service quality. This study revealed research question regarding examining the drivers of Indonesian P2P lending service quality. Author analyzed 753 critical incidents from 18 Indonesian P2P lending platform mobile apps that already licensed and supervised by Financial Services Authority. The result shows that there are 15 drivers that indicates have major impact for P2P lending service quality which as follows: access, ease of use, reliability, diverse apps features, merchant problem, information, responsiveness, privacy, account, user incentives, apps performance, accuracy, attitude, competence, and credibility.

The top five drivers of peer-to-peer lending service quality reveal from critical incident technique comments are responsiveness, incentives, diverse apps features, ease of use, and information. While the result of interview shows that access as substitute of incentives. Access driver is in line with previous research that reveals access as one of the differences between P2P lending and banks.

From all drivers, responsiveness is the most drivers that affect P2P lending mobile and significant satisfier as well. This finding in line with previous study by Ruiqiong and Junwen (2014) that stated peer to peer lending faster than bank and has more flexibility [32]. Meanwhile, information driver revealed as the most dissatisfied driver of peer to peer lending service in line with previous study about information driver on peer to peer lending application [33].

### B. Managerial Implications

P2P lending platform especially that has mobile apps can use our findings in terms to maintain or developing the application. Responsiveness driver as resulted as the most significant impact both on service quality driver and satisfied or dissatisfied sentiment. Platform can focus on that responsiveness performance as well as information provided. Giving clear, solving problem, fast information will increase user satisfaction. Any information regarding rejection supposedly informed to the borrowers to minimizing dissatisfaction. Platforms also should consider again about the amount of interest rate, tenor of loan, as well

as limit. Adding more features also bring more user satisfaction such as increasing in limit for repeated loyal borrowers. For lenders feature, platform may use promo code for attraction, also give ease of use interface for lenders in term to keep monitor the progress, deposit or ongoing investment. Platforms also should maintain the accuracy of application content, make it transparent, and give the best responsiveness performance on financial transaction.

### C. Limitations and Future research Directions

This study has limitation of the use of data. Critical incidents comments pick from users review on the Google Play application rate box. Although author already did the best regarding qualifying the data, there might be biases results obtained. It might be data biases occurred regarding unverified comments that might indicate comment from internals to have good reputation only. Another concerned about factor analysis limitation. Future research directions might aim to analyze web-based P2P lending platform not only from mobile application in exploring the top 5 drivers which are responsiveness, information, diverse app features, user incentives, and ease of use since the area of exploration from those top 5 drivers in web-based application is more flexible rather than in mobile application. Then, data may be collected from survey or interviews and analyzing with factor analysis relationship regarding drivers and identify its validity also reliability.

### REFERENCES

- [1] M. R. Thertina, "Tidak Semua Fintech Akan Bertahan - Eddi Danusaputro," *Katadata News*, 04-Oct-2017. [Online]. Available: <https://katadata.co.id/opini/2017/10/04/cepat-atau-lambat-akan-terjadi-gangguan-dari-fintech-startup>.
- [2] F. Sari, "Februari 2018, pembiayaan fintech naik 38,23%," *kontan.co.id*, 23-Apr-2018. [Online]. Available: <https://keuangan.kontan.co.id/news/februari-2018-pembiayaan-fintech-naik-3823>.
- [3] G. Rossiana, "Fintech Lending dan Payment Dominasi Pasar Indonesia," *tech*, 14-Feb-2018. [Online]. Available: <https://www.cnbcindonesia.com/tech/20180214114838-37-4342/fintech-lending-dan-payment-dominasi-pasar-indonesia>.
- [4] N. Aini, "Industri Fintech Peer to Peer Lending Tumbuh Paling Pesat," *Republika Online*, 19-Jan-2018. [Online]. Available: <https://www.republika.co.id/berita/ekonomi/fintech/18/01/19/p2slug382-industri-fintech-peer-to-peer-lending-tumbuh-paling-pesat>.
- [5] I. Santouridis and P. Trivellas, "Investigating the impact of service quality and customer satisfaction on customer loyalty in mobile telephony in Greece," *The TQM Journal*, vol. 22, no. 3, pp. 330–343, 2010.
- [6] A. Nowak, A. Ross, and C. Yencha, "Small Business Borrowing And Peer-To-Peer Lending: Evidence From Lending Club," *Contemporary Economic Policy*, vol. 36, no. 2, pp. 318–336, 2017.
- [7] A. B. Bachmann, A. Becker, D. Buerckner, M. Hilker, F. Kock, M. Lehmann, and P. Tiburtius, "Online Peer-to-Peer Lending – A Literature Review," *Journal of Internet Banking and Commerce*, vol. 16, no. 2, Aug. 2011.
- [8] Z. Wang, C. Jiang, Y. Ding, X. Lyu, and Y. Liu, "A Novel behavioral scoring model for estimating probability of default over time in peer-to-peer lending," *Electronic Commerce Research and Applications*, vol. 27, pp. 74–82, 2018.
- [9] J. J. Xu and M. Chau, "Cheap Talk? The Impact of Lender-Borrower Communication on Peer-to-Peer Lending Outcomes," *Journal of Management Information Systems*, vol. 35, no. 1, pp. 53–85, Feb. 2018.
- [10] A. Nowak, A. Ross, and C. Yencha, "Small Business Borrowing And Peer-To-Peer Lending: Evidence From Lending Club," *Contemporary Economic Policy*, vol. 36, no. 2, pp. 318–336, 2017.
- [11] Y. Xia, C. Liu, and N. Liu, "Cost-sensitive boosted tree for loan evaluation in peer-to-peer lending," *Electronic Commerce Research and Applications*, vol. 24, pp. 30–49, 2017.
- [12] Serrano-Cinca, C., & Gutierrez-Nieto, B. (2016). The use of profit sc C. Serrano-Cinca and B. Gutierrez-Nieto, "The use of profit scoring as an alternative to credit scoring systems in peer-to-peer (P2P) lending," *Decision Support Systems*, vol. 89, pp. 113–122, 2016.
- [13] A. Parasuraman, V. A. Zeithaml, and L. L. Berry, "SERVQUAL: A Multiple-Item Scale for Measuring Consumer Perceptions of Service Quality," *Journal of Retailing*, vol. 64, no. 1, pp. 12–40, 1988.
- [14] I. Santouridis and P. Trivellas, "Investigating the impact of service quality and customer satisfaction on customer loyalty in mobile telephony in Greece," *The TQM Journal*, vol. 22, no. 3, pp. 330–343, 2010.
- [15] Santos, J. (2003). E-service quality: a model of virtual service quality drivers. *Managing Service Quality*, 13(3), 233-246. Parasuraman, A., Zeithaml, V. A., & Malhotra, A. (2005).
- [16] A. Parasuraman, V. A. Zeithaml, and A. Malhotra, "E-S-Qual," *Journal of Service Research*, vol. 7, no. 3, pp. 213–233, 2005.
- [17] H. Li and R. Suomi, "Dimensions of E-service Quality: An Alternative Model," in *International Conference on Future Generation Communication and Networking Symposia*, 2008, vol. 1, pp. 29–35.
- [18] A. Parasuraman, V. A. Zeithaml, and A. Malhotra, "E-S-Qual," *Journal of Service Research*, vol. 7, no. 3, pp. 213–233, 2005.
- [19] M. I. Hussien and R. A. E. Aziz, "Investigating e-banking service quality in one of Egypt's banks: a stakeholder analysis," *The TQM Journal*, vol. 25, no. 5, pp. 557–576, 2013.
- [20] C. Tam and T. Oliveira, "Understanding mobile banking individual performance," *Internet Research*, vol. 27, no. 3, pp. 538–562, May 2017.
- [21] A. Malhotra and C. K. Malhotra, "Exploring switching behavior of US mobile service customers," *Journal of Services Marketing*, vol. 27, no. 1, pp. 13–24, 2013.
- [22] A. Özer, M. T. Argan, and M. Argan, "The effect of mobile service quality dimensions on customer satisfaction," in *The Proceedings of 9th International Strategic Management Conference*, 2013, vol. 99, pp. 428–438.
- [23] M. Jun and S. Palacios, "Examining the key dimensions of mobile banking service quality: an exploratory study," *International Journal of Bank Marketing*, vol. 34, no. 3, pp. 307–326, 2016.
- [24] A. Lavryk and , "P2P lending as an alternative to bank lending in Ukraine," *Banks and Bank Systems*, vol. 11, no. 4, pp. 20–30, Sep. 2016.
- [25] A. Milne and P. Parboteeah, "The Business Models and Economics of Peer-to-Peer Lending," *SSRN Electronic Journal*, 2016.
- [26] Q. Yang and Y.-C. Lee, "Influencing Factors on the Lending Intention of Online Peer-to-Peer Lending: Lessons from Renrendai.com," *The Journal of Information Systems*, vol. 25, no. 2, pp. 79–110, 2016.
- [27] R. Wijayani, "Perlindungan Hak Konsumen Selaku Debitur dan Kreditur Pada Transaksi Peer to Peer (P2P) Lending Financial Technology," *Perlindungan Hak Konsumen Selaku Debitur dan Kreditur Pada Transaksi Peer to Peer (P2P) Lending Financial Technology*, 2017. [Online]. Available: [http://etd.repository.ugm.ac.id/index.php?mod=penelitian\\_detail&sub=PenelitianDetail&act=view&typ=html&buku\\_id=117195&obyek\\_id=4](http://etd.repository.ugm.ac.id/index.php?mod=penelitian_detail&sub=PenelitianDetail&act=view&typ=html&buku_id=117195&obyek_id=4).
- [28] J.C. Flanagan, "Title," *Psychological Bulletin*, vol. 51, no. 4, pp. 1-33, 1954.
- [29] M. J. Bitner, "Evaluating Service Encounters: The Effects of Physical Surroundings and Employee Responses," *Journal of Marketing*, vol. 54, no. 2, p. 69, 1990.
- [30] D. Haussner, Y. Maemura, and P. Matous, "Exploring Internationally Operated Construction Projects through the Critical Incident Technique," *Journal of Management in Engineering*, vol. 34, no. 5, 2018.
- [31] A. Wong and A. Sohal, "Service quality and customer loyalty perspectives on two levels of retail relationships," *Journal of Services Marketing*, vol. 17, no. 5, pp. 495–513, 2003.
- [32] R. Gao and J.Feng, "An overview study on P2P lending," *International Business and Management*, vol. 8, no.2 pp. 14-18, 2014

- [33] F. Meng, 2016, "What are the determinants of lending decisions for Chinese Peer-to-Peer lenders?" MS thesis. University of Twente, 2016.