

BUSINESS PLAN OF YATAI

UNDERGRADUATE THESIS

Submitted as one of the requirements to obtain Sarjana Administrasi Bisnis

By:

ASHIELA VANDANA 015201600082

FACULTY OF BUSINESS
BUSINESS ADMINISTRATION STUDY PROGRAM

CIKARANG AUGUST 2023

BUSINESS PLAN ADVISOR RECOMMENDATION LETTER

This business plan entitled "Yatai" prepared and submitted by Ashiela Vandana in partial fulfillment of requirements for Bachelor of Business Administration degree in the faculty of Business has been reviewed and found to have satisfied the requirement of a business plan fit to be examined. I, therefore, recommend this business plan for Oral Defense.

Cikarang, Indonesia, August 16th, 2023

Acknowledge by,

Recommended by,

Suresh Kumar, ST., M.Si.

Head of Business Administration

Study Program

Dr. Ir. Farida Komalasari, M.Si.

Advisor

PANEL OF EXAMINER

APPROVAL SHEET

The Panel of Examiner declare that the business plan entitled "BUSINESS PLAN OF YATAI" that was submitted by Ashiela Vandana majoring in Business Administration from the Faculty of Business was assessed and approved to have passed the Oral Examinations on August 16th, 2023.

Felix Goenadhi, S.PSI., M.PaR.

Chair-Panel Examiner

Agus Fernando, S.P., M.M., Ph.D.

Examiner 1

Promoted by,

Dr. Ir. Farida Komalasari, M.Si.

Advisor

Recommended by,

Suresh Kumar, ST., M.Si

Head, Business Administration

Study Program

ADVISOR APPROVAL FOR JOURNAL/INSTITUTION'S REPOSITORY

As an academic community member of the President's University, I, the undersigned:

Advisor Name : Dr. Ir. Farida Komalasari, M.Si.

Employee ID number

Study program : Business Administration

Faculty : Business

Declare that following thesis:

Title of thesis : Business Plan of Yatai

Thesis author : Ashiela Vandana Student ID number : 015201600082

Will be published in journal/institution's repository

Cikarang, August 16th, 2023

Dr. Ir. Farida Komalasari, M.Si.

STATEMENT OF ORIGINALITY

In my capacity as an active student of President University and as the author of the thesis/final project/business plan (underline that applies) stated below:

Name : Ashiela Vandana Student ID number : 015201600082

Study Program : Business Administration

Faculty : Business

I hereby declare that my business plan entitled "Business Plan of Yatai" is to the best of my knowledge and belief, an original piece of work based on sound academic principles. If there is any plagiarism detected in this thesis/final project/business plan, I am willing to be personally responsible for the consequences of these acts of plagiarism, and will accept the sanctions against these acts in accordance with the rules and policies of President University.

I also declare that this work, either in whole or in part, has not been submitted to another university to obtain a degree.

Cikarang, August 16th, 2023

Ashiela Vandana

SCIENTIFIC PUBLICATION APPROVAL FOR ACADEMIC INTEREST

As an academic community member of the President's University, I, the undersigned:

Name : Ashiela Vandana Student ID number : 015201600082

Study program : Business Administration

for the purpose of development of science and technology, certify, and approve to give President University a non-exclusive royalty-free right upon my final report with the title:

BUSINESS PLAN OF YATAI

With this non-exclusive royalty-free right, President University is entitled to converse, to convert, to manage in a database, to maintain, and to publish my final report. There are to be done with the obligation from President University to mention my name as the copyright owner of my final report.

This statement I made in truth.

Cikarang, August 16th, 2023

Ashiela Vandana

PLAGIARISM DOCUMENT

	ela BP for	Turnitin_1		
1	0% ARITY INDEX	8% INTERNET SOURCES	1% PUBLICATIONS	4% STUDENT PAPERS
PRIMAR	Y SOURCES			
1	repositor Internet Source	ry.president.ac.	id	6%
2	www.idn Internet Source	financials.com		1%
3	Submitte System Student Paper	ed to American	Public University	<1%
4	Submitte Student Paper	ed to President	University	<1%
5	Submitte Student Paper	ed to Manipal U	Iniversity	<1%
6	www.ijsr			<1%
7		ed to Southern cy - Continuing	New Hampshire Education	<1%
8	Submitte Technolo Student Paper	ed to Swinburne ogy	e University of	<1%

9	Submitted to South Australian Institute of Business and Technology Student Paper	<1%
10	Submitted to University of San Francisco Student Paper	<1%
11	eprints.kwikkiangie.ac.id	<1%
12	www.slideshare.net Internet Source	<1%
13	fmbpartner.com Internet Source	<1%
14	Submitted to University of North Carolina - Wilmington Student Paper	<1%

GPT ZERO REPORT

Stats

Average Perplexity Score: 1175.547

A document's perplexity is a measurement of the randomness of the text

Burstiness Score: 3869.145

A document's burstiness is a measurement of the variation in perplexity

Your sentence with the highest perplexity, "My su", has a perplexity of: 22233

© 2022-2023 GPTZero

CONSENT FOR INTELLECTUAL PROPERTY RIGHT

Title of Business Plan	Business Plan of Yatai

- 1. The Author hereby assigns to President University the copyright to the contribution named above whereby the university shall have the exclusive right to publish the contribution and translations of it wholly or in part throughout the world during the full term of copyright including renewals and extensions and all subsidiary rights.
- 2. The Author retains the right to re-publish the preprint version of the contribution without charge and subject only to notifying the University of the intent to do so and to ensuring that the publication by the University is properly credited and that the relevant copyright notice is repeated verbatim.
- 3. The Author retains moral and all proprietary rights other than copyright, such as patent and trademark rights to any process or procedure described in the contribution.
- 4. The Author guarantees that the Contribution is original, has not been published previously, is not under consideration for publication elsewhere and that any necessary permission to quote or reproduce illustrations from another source has been obtained (a copy of any such permission should be sent with this form).
- 5. The Author guarantees that the Contribution contains no violation of any existing copyright or other third-party right or material of an obscene, indecent, libellous or otherwise unlawful nature and will indemnify the University against all claims arising from any breach of this warranty.
- 6. The Author declares that any named person as co-author of the contribution is aware of this agreement and has also agreed to the above warranties.

	, .	
Name:	Ashiela Vandana	
Date:	August 16th, 2023	
Signature:	Ang.	
	ì	

ACKNOWLEDGEMENT

Praise and deep gratitude to Allah SWT for the abundance of grace, and guidance of Him given to the writer that made this thesis can be completed properly. This thesis as the requirement of Bachelor Degree (S-1) in Business Administration, Faculty of Business, President University.

I would like to express my heartfelt gratitude to the following individuals and organizations for their invaluable support and guidance throughout the completion of this thesis.

Therefore, I would like to extend my profound gratitude:

- 1. I would like to my sincere gratitude to my wonderful advisor, Dr. Ir. Farida Komalasari, M.Si., for giving me the opportunity to write my business plan and for her insightful guidance during this process. It was a great honor and joy to be her student and learn under her guidance. I am incredibly grateful for her motivation, which has greatly motivated me, and for her true heart, which has supported me in completing my business plan.
- 2. Special thank dedicated to Mba Lina as the secretary of Business Administration study program, who always helps, listens to all of my problems, gives me advise and solutions, and helps me get through difficult times.
- 3. My deepest appreciation goes to my family, especially my mother, Ms. Hartini, who always encourages me to finish my business plan, pray for me, and cheer me up, and my father, Mr. Murtaji, for his endless love, care, and sacrifices for my education and future.
- 4. My super close friends, I am very grateful to have you guys to be my support system, thank you always be a good listeners, memories and laughter.
- 5. I would like to say thank you to all of Entrepreneurship friends from Business Administration 2016 and and all of student batch 2016 in

President University who have given color to my college life. Thanks for all the memories.

- 6. My gratitude to my best sister and brother, Ashellia and Hafidz who always support me, be a blessing in my life and also bring the joy of my life.
- 7. To all parties that I cannot mention one by one, who have helped and succeeded in completing my final assignment.

Cikarang, August 16th, 2023

Ashiela Vandana

EXECUTIVE SUMMARY

Yatai is a business engaged in food and beverage industry. Yatai provides a variety of typical Japanese food products, which consist of Takoyaki, Shifudoyaki, Oden and Beef Teriyaki. Yatai is dedicated to consistently selling delicious food using good quality and fresh ingredients, selling prices that are relatively cheap, providing good service to customers, and providing customers with a comfortable place to dinein.

Yatai's vision is to establish itself as the ultimate go-to destination for comfort food, positioning itself at the forefront of the customer's mind. To achieve that, Yatai offering a selection of high-quality Japanese food, all at affordable and reasonable prices. In line with its mission, Yatai is highly committed to maintaining food quality and providing excellent customer service, with a focus on sustaining the authentic flavors of its dishes. Additionally, Yatai strives to create a welcoming and comfortable ambiance, fostering an atmosphere that customers will genuinely appreciate and enjoy. Furthermore, Yatai try to build a warm and comfortable ambiance, so that customers can enjoy their dishes at our place. Through these core principles, Yatai aims to become a beloved establishment where people satisfy in delightful Japanese food and a memorable dining experience.

Yatai faces a high threat of new entrants due to the ease of replicating its concept with low capital requirements, leading to potential competition with lower-priced similar products. The threat of substitutes is also high, as numerous alternative snacks exist, though not necessarily Japanese snacks. To counter this, Yatai focuses on maintaining food quality and unique flavors. Moreover, customers wield significant bargaining power, emphasizing the need for Yatai to create a special appeal by offering competitive prices, quality, and a comfortable atmosphere. However, the bargaining power of suppliers is low, granting Yatai flexibility in sourcing materials from multiple suppliers at favorable prices. Lastly, rivalry among competitors is high, mainly driven

by price competition, prompting Yatai to strengthen its brand, maintain food quality, and prioritize exceptional service to stand out.

Yatai is classed as a small enterprise. Yatai targets children to adult who enjoy Japanese food. The restaurant uses fresh ingredients, offers a variety of food, and uses attractive packaging. Yatai reaches & building strong customer relationships by connecting directly though social media (Instagram), participates in culinary festivals, and distributes flyers to increase awareness. Revenue comes primarily from sales and plans to expand. Key resources include human resources, tenants, recipes, and raw material processing. Key partners include suppliers, packaging, beverages, and tenant management.

The success and sustainability of Yatai, a business in the food and beverage sector, are influenced by various factors. Politically, the government's policy to simplify license requirements and support UMKM through Undang-Undang Nomor 11 Tahun 2020 has provided opportunities for growth. Economically, the culinary industry's significant contribution to GDP presents favorable prospects. Socially, the trend of eating out and socializing creates an opportunity for Yatai to offer a dine-in facility. Embracing technology, especially Instagram, can help Yatai reach a wider audience and promote its products effectively. Legally, following the regulation and obtaining the Nomor Induk Berusaha (NIB) is crucial. Lastly, considering environmental concerns, Yatai incorporates eco-friendly practices like using paper food trays for packaging to reduce its impact on the environment. By carefully considering and adapting to these factors, Yatai can position itself for success in the competitive market.

The capital needed by Yatai is Rp100.000.000. The budget will be used for for the rental place, production costs (equipment and raw materials), marketing expense, salary of employee, furnished & renovations of the store.

TABLE OF CONTENT

BUSINESS PLAN ADVISOR RECOMMENDATION LETTER	i
PANEL OF EXAMINER APPROVAL SHEET	ii
ADVISOR APPROVAL FOR JOURNAL/INSTITUTIONS REPOSITORY	iii
STATEMENT OF ORIGINALITY	iv
PLAGIARISM DOCUMENT	vi
GPT ZERO REPORT	viii
CONSENT FOR INTELLECTUAL PROPERTY RIGHT	ix
ACKNOWLEDGEMENT	xi
EXECUTIVE SUMMARY	xiii
TABLE OF CONTENT	XV
LIST OF FIGURES	XX
LIST OF TABLES	xxi
LIST OF APPENDICES	xxii
CHAPTER I INTRODUCTION	1
1.1 Name and Adress of Business	1
1.2 Name and Adress of Principal	1
1.3 Nature of Business	1
1.4 Financing	1
1.5 Statement of Confidential Report	2
CHAPTER II DESCRIPTION OF VENTURE	3
2.1 Venture Description	3

2.2 Vision & Mission	3
2.2.1 Vision	3
2.2.2 Mission	3
2.3 Size of Business	4
2.4 Logo & Description	4
2.5 Tag Line	5
2.6 Background of Entrepreneur	5
2.7 Product	5
2.8 Business Model Canvas	7
2.8.1 Customer Segments	8
2.8.2 Value Proposition	8
2.8.3 Channels	8
2.8.4 Customer Relationship	8
2.8.5 Revenue Streams	8
2.8.6 Key Resources	9
2.8.7 Key Activities	9
2.8.8 Key Partners	9
2.8.9 Cost Structure	9
CHAPTER III INDUSTRY ANALYSIS	10
3.1 PESTLE Analysis	10
3.1.1 Political	10
3.1.2 Economic	11
3.1.3 Social	13
3.1.4 Technology	13

3.1.5 Legal	14
3.1.6 Environment	14
3.2 SWOT Analysis	15
3.3 Porter's Five Forces Analysis	16
3.3.1 Threats of new entrants: High	17
3.3 2 Threat of substitute: High	17
3.3.3 Bargaining power of customer: High	17
3.3.4 Bargaining power of suppliers: Low	17
3.3.5 Rivalry among competitors: High	18
3.4 Competitor Analysis	18
CHAPTER IV EXECUTION PLAN	20
4.1 Marketing Plan	20
4.1.1 Segmentation	20
4.1.2 Targeting	21
4.1.3 Positioning	21
4.2 Marketing Strategy	21
4.2.1 Product	21
4.2.2 Price	21
4.2.3 Process	22
4.2.4 Promotion	22
4.2.5 People	22
4.2.6 Physical Evidence	23
4.2.7 Place	25
4.3 Sales Forecast	25

4.4 Operational Plan	26
4.4.1 Marketing Budget	28
4.4.2 Implementation	28
4.4.3 Operational Budget	29
4.4.4 Operational Hour	30
4.5 Organizational Plan	30
CHAPTER V FINANCIAL PLANNING	32
5.1 Source of Fund & Uses Statement	32
5.2 Pro-Forma Cash Budget	32
5.3 Pro Forma Income Statement	34
5.4 Pro Forma Balance Sheet	35
5.5 Project Feasibility Test	36
5.5.1 Net Present Value	36
5.5.2 Payback Period.	37
5.5.3 Profitability Index	37
5.5.4 Return on Common Equity	38
5.5.5 Break Even Point	39
CHAPTER VI MILESTONE	41
CHAPTER VII ASSESSMENT OF RISK	42
7.1 Possibility Risk	42
7.2 Contingency Plan	43
CHAPTER VIII GROWTH / EXIT STRATEGY	45
8.1 Growth Strategy	45
8.2 Exit Strategy	45

REFERENCES	47
APPENDICES	49

LIST OF FIGURES

Figure 2. 1 Yatai's Logo	4
Figure 2. 2 Yatai's Product & Packaging	6
Figure 3. 1 GDP of Industrial Sector by Sub-Sector (Quarter II-2022)	12
Figure 3. 2 Indonesian Instagram users are the fourth-highest in the world	14
Figure 4. 1 Yatai;s Company Structure	23
Figure 4. 2 Yatai's Instagram	24
Figure 4. 3 Yatai's Uniform	24
Figure 4. 4 Yatai's Location	25
Figure 6. 1 Yatai's Milestone	41

LIST OF TABLES

Table 2. 1 Business Model Canvas	7
Table 3. 1 SWOT Analysis	15
Table 3. 2 Competitor Analysis	19
Table 4. 1 Yatai's Segmentation	20
Table 4. 2 Yatai's Sales Forecast	26
Table 4. 3 Yatai's Equipment	27
Table 4. 4 Yatai's Marketing Budget	28
Table 4. 5 Yatai's Implementation Schedule	28
Table 4. 6 Yatai's Operational Budget	29
Table 4. 7 Yatai Employee's Job Description	30
Table 4. 8 Yatai's Employee Working Schedule	31
Table 5. 1 Pro Forma Cash Budget of Yatai	32
Table 5. 2 Proforma Income Statement of Yatai	34
Table 5. 3 Proforma Balance Sheet of Yatai	35
Table 5. 4 Yatai Project Cash Flow and Cost of Capital	36
Table 5. 5 Yatai Break Even Point Cost List for 2021	39
Table 7. 1 Contingency Plan of Yatai	43

LIST OF APPENDICES

Appendix 1	49
Appendix 2	50